



Committee: CABINET

Date: TUESDAY, 10 MARCH 2026

Venue: MORECAMBE TOWN HALL

Time: 6.00 P.M.

A G E N D A

1. **Apologies**

2. **Minutes**

To receive as a correct record the minutes of Cabinet held on Tuesday, 10 February 2026 (previously circulated).

3. **Items of Urgent Business Authorised by the Leader**

To consider any such items authorised by the Leader and to consider where in the agenda the item(s) are to be considered.

4. **Declarations of Interest**

To receive declarations by Councillors of interests in respect of items on this Agenda.

Councillors are reminded that, in accordance with the Localism Act 2011, they are required to declare any disclosable pecuniary interests which have not already been declared in the Council's Register of Interests. (It is a criminal offence not to declare a disclosable pecuniary interest either in the Register or at the meeting).

Whilst not a legal requirement, in accordance with Council Procedure Rule 9 and in the interests of clarity and transparency, Councillors should declare any disclosable pecuniary interests which they have already declared in the Register, at this point in the meeting.

In accordance with Part B Section 2 of the Code Of Conduct, Councillors are required to declare the existence and nature of any other interests as defined in paragraphs 8(1) or 9(2) of the Code of Conduct.

5. **Public Speaking**

To consider any such requests received in accordance with the approved procedure.

6. **Reports from Overview and Scrutiny (Pages 4 - 6)**

Fit for the Future (report published on 3.3.26)

Reports

7. **Rent and Service Charge Setting Policy** (Pages 7 - 18)
(Cabinet Member with Special Responsibility Councillor Caroline Jackson)

Report of Chief Officer Housing and Property

8. **Projects and Performance Quarter 3 2025-26** (Pages 19 - 32)
(Cabinet Member with Special Responsibility Councillor Hamilton-Cox)

Report of Chief Executive

9. **Strategic Risk Management** (Pages 33 - 51)
(Cabinet Member with Special Responsibility Councillor Hamilton-Cox)

Report of Chief Executive

This report contains an exempt appendix, and the press and public may need to be excluded from the meeting if Cabinet are minded to refer to the exempt appendix.

10. **Exclusion of the Press and Public**

This is to give further notice in accordance with Part 2, paragraph 5 (4) and 5 (5) of the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 of the intention to take the following item(s) in private.

Cabinet is recommended to pass the following recommendation in relation to the following item(s):-

“That, in accordance with Section 100A(4) of the Local Government Act, 1972, the press and public be excluded from the meeting for the following item(s) of business, on the grounds that they could involve the possible disclosure of exempt information as defined in paragraph 3 of Schedule 12A of that Act.”

Members are reminded that, whilst the following item(s) have been marked as exempt, it is for Cabinet itself to decide whether or not to consider each of them in private or in public. In making the decision, Members should consider the relevant paragraph of Schedule 12A of the Local Government Act 1972, and also whether the public interest in maintaining the exemption outweighs the public interest in disclosing the information. In considering their discretion Members should also be mindful of the advice of Council Officers.

11. **Industrial Style Roof Repairs** (Pages 52 - 56)
(Cabinet Member with Special Responsibility Councillor Hamilton-Cox)

Report of Chief Officer Housing and Property (report published on 6.3.26)

12. **Lancaster Canal Quarter Early Phase Housing Proposals - Procurement and Delivery Matters** (Pages 57 - 93)
(Cabinet Member with Special Responsibility Councillor Caroline Jackson)

Report of Chief Officer Sustainable Growth. (report published on 6.03.26)

ADMINISTRATIVE ARRANGEMENTS

(i) Membership

Councillors Caroline Jackson (Chair), Peter Jackson, Mandy Bannon, Martin Bottoms, Tim Hamilton-Cox, Paul Hart, Sally Maddocks, Sam Riches and Sue Tyldesley

(ii) Queries regarding this Agenda

Please contact Liz Bateson, Democratic Support - email ebateson@lancaster.gov.uk.

(iii) Changes to Membership, substitutions or apologies

Please contact Democratic Support, telephone 582000, or alternatively email democracy@lancaster.gov.uk.

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